

MULTI-PARTY FRAMEWORK AGREEMENT

FOR

ASBESTOS REMOVAL AND DISPOSAL

E SUITABILITY ASSESSMENT

QUESTIONNAIRE

**THIS IS A PDF VERSION OF HOW THE QUESTIONNAIRE APPEARS TO
ECONOMIC OPERATORS ON WWW.ETENDERS.GOV.IE**

Lot 186988: Response form**Notes for Economic Operator**

0 questions to answer

1 The Economic Operator must ensure:

- a) that all information, documentation and declarations submitted with their Application or in response to a Supplementary Request for Tender (sRFT) are correct and;
- b) that they are in a position to provide the requisite evidence of compliance with the declarations submitted herein within five working days when requested by the LGOPC and/or Contracting Authority.

2 Without prejudice to such other legal remedies available to the LGOPC and/or the Contracting Authorities, where an Economic Operator:

- 1) is found to have furnished false, misleading or incorrect information, documentation or declarations with its application; or
- 2) is, for whatever reason, unable or unwilling to provide the requisite evidence of compliance with the submitted declarations within five working days when requested by the LGOPC and/or the Contracting Authorities; the LGOPC and/or the Contracting Authority may, at their discretion, exclude the Economic Operator from this competition, any Supplementary Request for Tender competition or it may result in the termination of the Economic Operator from the Framework Agreement and/or any sRFT Contract.

The Economic Operators must answer ALL questions in this form, must type the relevant information in ALL text boxes provided and must upload ALL required documents.

The Economic Operators must comply with the instructions herein and a failure to do so may result in the application being deemed non-compliant. An Economic Operator that makes an application that is deemed non-compliant shall not be admitted to the Framework.

Without prejudice to the foregoing, the LGOPC, at its discretion, may seek clarifications or further information (that does not materially alter an application) (or take such other legally permissible actions with reference to the principles of equal treatment, non-discrimination, transparency, proportionality and mutual recognition) from the Economic Operators via eTenders in respect of an application.

3 An Economic Operator admitted to the Framework will be required to operate in compliance with all applicable statutory obligations during the term of the Framework and the LGOPC and/or the Contracting Authorities may seek from the Economic Operator such information and documentary evidence as it deems reasonably necessary to demonstrate such compliance. The LGOPC may terminate a Framework Agreement with an Economic Operator found to be unable to demonstrate compliance with an applicable statutory obligation. Further details in relation to statutory obligations are found within the Framework Agreement published as part of the tender documents.

General Data Protection Regulation (GDPR)

1 questions to answer

4 We confirm that all Data Subjects whose Personal Data is provided in our Tender response have consented to the processing of such Personal Data by us, the Contracting Authority, the Evaluation Team and the LGOPC, for the purposes of our participation in this Competition or that we otherwise have a legal basis for providing such Personal Data to the LGOPC and/or Contracting Authority for the purposes of our participation in this Competition and that we will provide evidence of such consent and/or legal basis to the LGOPC and/or Contracting Authority upon request.

Yes

Economic Operator Details

6 questions to answer

5 Select the relevant option below to indicate your trading status.

- i) a Sole Trader
- ii) a Limited Company
- iii) a Designated Activity Company (DAC)
- iv) an Unlimited Company
- v) other

6 If you ticked one of the options between ii) to v) in the question above, enter your company registration number as per your Companies Registration Office details (www.cro.ie), or equivalent in your jurisdiction, in the box below.
If not applicable, enter 'N/A' in the box below.

7 If you ticked 'other' please confirm the exact nature of your trading status in the box below.
If not applicable, enter 'N/A' in the box below.

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8 Enter the registered name of the Economic Operator in the box below.

This name must be exactly as per your Companies Registration Office details (www.cro.ie) or equivalent in your jurisdiction;

or

For Sole Traders this name must be exactly as per your VAT/Tax Registration details.

Note:

If the name provided in your ESPD is not your legal entity name, your legal entity name shall apply to this application.

9

Enter the Economic Operator's address in the box below.

This address must be exactly as per your Companies Registration Office details (www.cro.ie) or equivalent in your jurisdiction;

or

For Sole Traders this address must be exactly as per your VAT/Tax Registration details.

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10

Enter the Economic Operator's VAT/Tax Registration Number.

800

Supplementary Request for Tenders

1 questions to answer

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www.supplygov.ie is a procurement platform operated by the LGOPC facilitating Local Authorities and other state agencies in the public procurement of goods, works and services from economic operators.

All Supplementary Request for Tenders in relation to this Framework will be conducted through www.supplygov.ie only.

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If you are registered on www.supplygov.ie, enter your Supplygov Supplier ID in the box below.

(Your www.supplygov.ie Supplier ID is a numerical entry found on the top left of the www.supplygov.ie Supplier homepage.)

If you are not registered on www.supplygov.ie, please now register as a new supplier. Registration as a new supplier on www.supplygov.ie may take a number of working days.

If you have not obtained a Supplygov Supplier ID prior to submitting your application, enter "Not Currently Registered" in the box below. Supplier registration on www.supplygov.ie is not mandatory at this stage and is not part of the selection criteria for this tender.

Region/Regions You Wish To Tender For

1 questions to answer

Select the region/regions (counties) that you wish to tender for. You must select at least one region.

You will only receive Supplementary Request for Tenders notifications from Contracting Authorities in the region/regions you have selected.

Please refer to the Instructions Document for a full list of the Contracting Authorities.

- County Carlow
- County Cavan
- County Clare
- County Cork
- County Donegal
- County Dublin
- County Galway
- County Kerry
- County Kildare
- County Kilkenny
- County Laois
- County Leitrim
- County Limerick
- County Longford
- County Louth
- County Mayo
- County Meath
- County Monaghan
- County Offaly
- County Roscommon
- County Sligo
- County Tipperary
- County Waterford
- County Westmeath
- County Wexford
- County Wicklow

Contractor and Project Supervisor For The Construction Stage (PSCS) Appointments

4 questions to answer

Minimum Selection Criteria (Pass/Fail)

I declare, as an Economic Operator interested in being assessed for suitability that Health and Safety management within my organisation is the responsibility of:

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Minimum Selection Criteria (Pass/Fail)

I declare, as an Economic Operator interested in being assessed for suitability, that in my opinion my organisation is competent and adequately resourced to fulfil its obligations under the Safety, Health and Welfare at Work Act, 2005, and that my organisation had adequate resources to fulfil the role of Contractor and PSCS, as outlined in Notes 1 and 2 below.

The evidence relating to this minimum standard, to be provided when requested, is demonstrating compliance with relevant Health and Safety legislation.

- Yes ✓
- No

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Note-1

- We acknowledge and agree that we may be appointed as Contractor and PSCS under any contract awarded under this Agreement.
- We confirm that each member of staff is aware of his/her responsibilities under the Safety, Health and Welfare at Work Act, 2005, and the Safety, Health & Welfare at Work (Construction) Regulations 2013.
- In particular we are familiar with our general duties as Contractors as outlined in Part 3 Regulations 24-29 of the Safety, Health & Welfare at Work (Construction) Regulations 2013; also with the specific duties enumerated in Parts 4-14, Regulations 30-105 of those Regulations and Schedules 1-6 of those Regulations. We are aware of and will take into account the General Principles of Prevention required under section 19 of the Safety, Health and Welfare at Work Act 2005, when carrying out design construction work associated with the project and undertake to liaise with, communicate and co-operate with the PSDP and the PSCS in their roles.
- We are familiar with our duties as PSCS as outlined in Part 2 Regulations 16-23 of the Safety, Health & Welfare at Work (Construction) Regulations 2013. We are aware of and will take into account and communicate to all contractors (including specialists) the General Principles of Prevention required under section 19 of the Safety, Health and Welfare at Work Act 2005, when coordinating and organising the technical aspects of the project or the programme and undertake to liaise with, communicate and facilitate co-operation amongst the other duty holders under those Regulations, specifically Regulations 16 and 17 of the Safety, Health & Welfare at Work (Construction) Regulations 2013.

General Principles of Prevention applicable to Contractor and PSCS:

The purpose of the General Principles of Prevention is to provide a framework within which account is taken when identifying hazards in the risk assessment required under section 19 of the Safety, Health and Welfare at Work Act 2005.

- i) The avoidance of risks
- ii) The evaluation of unavoidable risks
- iii) The combating of risks at source
- iv) The adaption of work to the individual, especially as regards the design of places of work, the choice of work equipment and systems of work, with a view to alleviating monotonous work and work of a predetermined rate and to reduce their effect on health
- v) The adaption of workplace to technical progress
- vi) The replacement of dangerous articles, substances or systems of work by non-dangerous articles, substances or systems of work
- vii) The giving to collective protective measures priority over individual protective measure
- viii) The development of an adequate prevention policy in relation to Safety, Health and Welfare at work, which takes account of technology, organisation of work, working conditions, social factors and the influence of factors related to the working environment
- ix) The provision of appropriate training and instruction to employees.

Note-2

- We are aware of our obligations under Section 17 (3) of the Safety Health & Welfare at Work Act 2005 to ensure so far as is reasonably practicable that the project 'is constructed to be safe and without risk to health and that it complies in all respects, as appropriate, with the relevant statutory provisions'.
- We are aware, as PSCS, of our obligations under Section 17 (3) of the Safety Health & Welfare at Work Act 2005 to ensure, so far as is reasonably practicable, that the project 'is constructed to be safe and without risk to health and that it complies in all respects, as appropriate, with the relevant statutory provisions'.
- We confirm that all staff have received, read and will apply the Safety, Health and Welfare at Work (General Application) Regulations 2007; the Guide to the Safety, Health and Welfare at Work (General Application) Regulations 2007, and the HSA Frequently Asked Questions On Risk Assessments which are available on the HSA website.
- In our role as Contractor, risk assessments will be carried out and maintained on the job file.
- In our role as PSCS, risk assessments will be sought and collected from contractors for inclusion in a Preliminary Safety and Health Plan which we as PSCS will prepare and update as appropriate.
- We confirm that in our opinion this 'Contractor and Project Supervisor For The Construction Stage (PSCS) Appointments' declaration is deemed to satisfy our obligations in relation to the following areas given the works anticipated to be completed under this Agreement: -
 - a) Health and Safety Policy and Organisation;
 - b) Arrangements;
 - c) Competent Advice;
 - d) Training and Information;
 - e) Individual Qualifications and Experience;
 - f) Monitoring, Audit and Review;
 - g) Workforce Involvement;
 - h) Accident/Incident Reporting, Review;
 - i) Sub-Consulting Procedures;
 - j) Hazard Management and Risk Assessment; and,
 - k) Health and Welfare.

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Have there been any enforcement actions, legal proceedings, accidents, fatalities or incidents associated with the discharge of my duties as Contractor and/or PSCS (whether the relevant discipline is the subject of this declaration or not) over the last three years?

- Yes
- No

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If you answered "Yes" to the above question, please provide details in the box below.

If you answered "No" to the above question, please type "There have been none" in the box below.

20



Minimum Selection Criteria (Pass/Fail)

I declare, as an Economic Operator interested in being assessed for suitability, that the minimum standards listed below, and associated evidence to be provided when requested, are addressed in our Safety Statement:

The minimum standards are as follows:

a) A general Health and Safety policy document appropriate to a Health and Safety led Construction Management role.

The evidence relating to this minimum standard, to be provided when requested, is a copy of our current general health and safety policy.

b) The relevant management organisational structure document indicating the duty holders responsible for Health and Safety.

The evidence relating to this minimum standard, to be provided when requested, is an outline of our management organisational structure with regard to allocation of duties, delegation of responsibilities, etc., in relation to Health and Safety.

c) Standard method statements (relevant to projects of a similar size, nature and complexity) covering all stages of the construction project life cycle from initiation to project completion.

The evidence relating to this minimum standard, to be provided when requested, is copies of standard forms used for method statements and risk assessments as part of our duties under the Safety, Health and Welfare at Work Act 2005.

d) Evidence of training arrangements in place appropriate to the size, nature and complexity of the work (This must include specific Health and Safety training).

The evidence relating to this minimum standard, to be provided when requested, is details of arrangements for continuing training of personnel in Health and Safety, including personnel who would be employed on the project.

e) Evidence that there is an adequate organisational structure in place within the company to facilitate the dissemination of up-to-date developments on health and safety issues.

The evidence relating to this minimum standard, to be provided when requested, is details of the company's procedures for disseminating up-to-date developments on health and safety issues.

f) Evidence that there are adequate arrangements in place for the co-ordination of information between Contractor and PSCS with an adequate mechanism in place that tracks and records delivery and receipt of information distributed.

The evidence relating to this minimum standard, to be provided when requested, is details of the company's arrangements for the co-ordination of information between the different contractors, suppliers and designers involved in a project.

g) Evidence of adequate structured procedures relevant to the projects anticipated to be completed under this Agreement to ensure that the Contractor's role in disseminating health and safety information for the construction stage on the projects is clearly demonstrated.

The evidence relating to this minimum standard, to be provided when requested, is details of the methodology for the dissemination of health and safety information for the construction stage on this or equivalent projects.

(If the requirements and minimum standards have not been addressed in the Safety Statement separate evidence is to be provided on request which demonstrates that such requirements and minimum standards have been met.)

Yes ✓

No

Health And Safety Compliance Declaration - Project Supervisor For The Construction Stage (PSCS)

1 questions to answer

21



Minimum Selection Criteria (Pass/Fail)

I declare, as an Economic Operator interested in being assessed for suitability, that the minimum standards listed below, and associated evidence to be provided when requested, are addressed in our Safety Statement:

The minimum standards are as follows:

a) A general Health and Safety Policy document appropriate to a Health and Safety led Construction Management function.

The evidence, to be provided when requested, relating to this minimum standard is a copy of our current general Health and Safety policy.

b) The relevant management organisational structure document indicating the duty holders responsible for Health and Safety.

The evidence, to be provided when requested, relating to this minimum standard is an outline of our management organisational structure with regard to allocation of duties, delegation of responsibilities, etc., in relation to Health and Safety.

c) Standard method statements (relevant to projects of a similar size, nature and complexity) covering all stages of the life cycle from early design stage to project completion.

The evidence, to be provided when requested, relating to this minimum standard is copies of standard forms used for method statements and risk assessments as part of our duties under the Safety, Health and Welfare at Work Act 2005.

d) Evidence of training arrangements in place appropriate to the size, nature and complexity of the work (This must include specific Health and Safety training).

The evidence, to be provided when requested, relating to this minimum standard is details of arrangements for continuing Health and Safety training of PSCS personnel, including personnel who would be employed on the project.

e) Evidence that there is an adequate organisational structure in place within the company to facilitate the dissemination of up-to-date developments on health and safety issues.

The evidence, to be provided when requested, relating to this minimum standard is details of the company's procedures for disseminating up-to-date developments on health and safety issues.

f) Evidence that there are adequate arrangements in place for the co-ordination of information between Contractors with adequate mechanism in place that tracks and records delivery and receipt of information distributed.

The evidence, to be provided when requested, relating to this minimum standard is details of the company's arrangements for the co-ordination of information between the different contractors, suppliers and designers involved in a project.

g) Evidence of adequate structured procedures relevant to the size, nature and complexity of the project to ensure that PSCS role in coordinating Construction Safety Management is clearly demonstrated.

The evidence, to be provided when requested, relating to this minimum standard is details of the methodology for the dissemination of health and safety information for the design and construction stage on this or equivalent projects.

(If the requirements and minimum standards have not been addressed in the Safety Statement separate evidence is to be provided on request which demonstrates that such requirements and minimum standards have been met.)

Yes ✓

No

Educational and Professional Qualifications (Management)

4 questions to answer

22

Health and Safety Competence of Management Staff

23



Minimum Selection Criteria (Pass/Fail)

I declare, as an Economic Operator interested in being assessed for suitability, that my organisation can provide sufficient management staff with Health and Safety qualifications, training and experience, relevant to the works anticipated to be completed under this Agreement.

Note:

The evidence in respect of the minimum selection criteria above, to be provided when requested, is:

(1) providing a Safe-T-Cert, or OHSAS 18001 Certification, or other equivalent independently certified health and safety management system with appropriate health and safety training and resources,

Or

(2) providing the following details:

- the educational qualifications, professional qualifications (e.g. professionally qualified project managers, architects, engineers etc – with dates obtained), and experience in so far as they are relevant to health and safety, and/or
- the educational qualifications, professional qualifications (as above) with at least one member of the Economic Operator or its managerial staff who has experience in relation to projects of similar nature, size and complexity.
- the Curriculum Vitae of the Economic Operator and its managerial staff in so far as they relate to health and safety training and/or experience and also the organisational structure of the firm; and
- having at least 8 hours annual (i.e. in-house or a CPD course) health and safety training relevant to the works anticipated to be completed under this Agreement.

Yes ✓

No

24

Minimum Selection Criteria (Pass/Fail)



I declare, as an Economic Operator interested in being assessed for suitability, that my organisation can provide at least one (1) site manager/site agent, or equivalent, with Health and Safety qualifications, training and experience, relevant to the works anticipated to be completed under this Agreement.

Note:

The evidence in respect of the minimum selection criteria above, to be provided when requested, is:

(1) providing a Safe-T-Cert, or OHSAS 18001 Certification, or other equivalent independently certified health and safety management system with appropriate health and safety training and resources,

Or

(2) providing the following details:

- the educational qualifications, professional qualifications (e.g. professionally qualified project managers, engineers etc – with dates obtained), and experience in so far as they are relevant to health and safety, and/or
- the educational qualifications, professional qualifications (as above) and experience in so far as it is relevant to health and safety on projects of similar nature, size and complexity.
- the Curriculum Vitae in so far as they relate to health and safety training and/or experience; and
- having at least 8 hours annual (i.e. in-house or a CPD course) health and safety training relevant to the works anticipated to be completed under this Agreement.

Yes ✓

No

25

Technical Capability

26

Minimum Selection Criteria (Pass/Fail)



I declare, as an Economic Operator interested in being assessed for suitability, that my organisation can provide at least one (1) member of the managerial staff who holds a National Framework of Qualifications (NFQ) Level Seven (7) or higher, plus five (5) years experience, or equivalent, in managing projects relevant to the works under this Agreement.

Note:

Equivalent managerial staff technical capability offered by the Economic Operator must include as a minimum:

(a) an NFQ Level Six (6) qualification, plus eight (8) years experience in managing projects relevant to the works under this Agreement.

Yes ✓

No

27

Minimum Selection Criteria (Pass/Fail)



I declare, as an Economic Operator interested in being assessed for suitability, that my organisation can provide at least one (1) site manager/site agent, or equivalent, that holds a National Framework of Qualifications NFQ Level Six (6) or higher, plus five (5) years experience, or equivalent, in managing projects relevant to the works under this Agreement.

Note:

Equivalence to an NFQ Level Six (6) or higher, plus five (5) years experience, is a minimum of eight (8) years experience in managing projects relevant to the works under this Agreement

- Yes ✓
- No

Educational and Professional Qualifications (Personnel)

1 questions to answer

28

Health and Safety Competence of Personnel

29

Minimum Selection Criteria (Pass/Fail)



I declare, as an Economic Operator interested in being assessed for suitability, that my organisation has sufficient personnel with Health and Safety qualifications, training and experience, relevant to the works anticipated to be completed under this Agreement.

Note:

The evidence in respect of the minimum selection criteria above, to be provided when requested, is a Safe Pass Card, or equivalent and proof of basic asbestos awareness training for personnel.

- Yes ✓
- No

Financial And Economic Standing

2 questions to answer

30

Financial Confirmatory Note

31

Minimum Selection Criteria (Pass/Fail)



The Economic Operator must upload the completed 'Financial Confirmatory Note', by clicking on the folder icon to the right.
A template for the Financial Confirmatory Note is available for download via the 'Access Documents' tab within this Request for Tender on www.etenders.gov.ie.

I confirm I have uploaded the completed 'Financial Confirmatory Note'.

- Yes ✓

32

Insurance

33

Minimum Selection Criteria (Pass/Fail)



I declare, as an Economic Operator interested in being assessed for suitability, I have the financial capacity to meet the minimum standards set down for insurance in this questionnaire.

The minimum levels of insurance cover required are:-

- a) Employer's Liability Insurance = €13,000,000 and
- b) Public Liability Insurance = €6,500,000.

Note:

The Economic Operator's insurance policies must specifically cover work associated with the removal and disposal of asbestos containing materials and have no exclusions in relation to this activity. The description of the activities of the insured must be unambiguous in setting out that works involving the removal and disposal of asbestos containing materials are part of the insured contractors core business activity

- Yes✓
- No

Technical Equipment Available

1 questions to answer

34

Minimum Selection Criteria (Pass/Fail)



I declare, as an Economic Operator interested in being assessed for suitability, that I meet the minimum standard, which is a list of technical equipment available to carry out the works, especially equipment I can avail of in order to carry out the works.

Note:

The evidence in respect of this minimum standard, to be provided when requested, is a written statement listing the technical equipment available in order to carry out the works, as required by the Safety, Health and Welfare at Work (Exposure to Asbestos) Regulations 2006-2010.

- Yes✓
- No

Technicians or Technical Bodies responsible for Quality Control

1 questions to answer

35

Minimum Selection Criteria (Pass/Fail)



I declare, as an Economic Operator interested in being assessed for suitability, that I meet the minimum standard, which is a list of the relevant technicians or technical bodies responsible for quality control especially those upon whom I can call on in order to carry out the works.

Note:

The evidence in respect of this minimum standard, to be provided when requested, is a written statement naming the Technicians and Technical Bodies, particularly those involved in quality control.

- Yes✓
- No

List of Projects Carried Out Over the Past 3 Years 0 questions to answer

36 Each Economic Operator must provide three project examples of previous experience completed within the last three (3) years.

Details provided must clearly demonstrate that the economic operator has previous experience in Asbestos Removal and Disposal.

Note-1:

All Three (3) project Examples must have been a notifiable project completed within the past three (3) years.

Note-2:

A notifiable project in the context of this framework is a project which required the sending of a Notification to the HSA for the works project, in accordance with Regulation 11 of the Safety, Health and Welfare at Work (Exposure to Asbestos) Regulations 2006 (S.I. No. 386 of 2006, Regulation 11 – Notification, as amended by S.I. 589 of 2010)

Note-3:

Completed means the carrying out of all necessary works to finalise a project similar in nature, scale and complexity to the works under this Agreement

Project-1: Details Minimum Selection Criteria (Pass/Fail)

8 questions to answer

37 Name of the Contracting Authority/Client responsible for this project.

38 Address of the Contracting Authority/Client responsible for this project.

39 Enter the title and site location of the project in the box below.

800

40 Project Description
Enter a brief description of the project in the box below.

800

41 Date of completion of the project
(Date must be in the format dd/mm/yyyy and must be during the past three (3) years)

42 I declare, as an Economic Operator interested in being assessed for suitability, that the following activities, were undertaken/provided by my organisation (or its representatives) for Asbestos Removal and Disposal :

- Detailed Risk Assessment
- Detailed Plan of Work
- Air Monitoring
- Asbestos Removal and Disposal
- Site Clearance for Re-occupation

Yes✓

No

43 Value of the project excluding VAT
Note: this is only to include the value of the work directly related to Asbestos Removal and Disposal measures on this Project.

44 The Economic Operator must upload a completed 'Project Verification Form' for the project, by clicking on the folder icon to the right.
The 'Project Verification Form' is available for download via the 'Access Documents' tab within this Request for Tender on www.etenders.gov.ie.



I confirm I have uploaded a completed 'Project Verification Form' for this project.

Yes✓

Project-2: Details Minimum Selection Criteria (Pass/Fail)

8 questions to answer

45 Name of the Contracting Authority/Client responsible for this project.

46 Address of the Contracting Authority/Client responsible for this project.

47 Enter the title and site location of the project in the box below.

800

48

Project Description

Enter a brief description of the project in the box below.

800

49

Date of completion of the project

(Date must be in the format dd/mm/yyyy and must be during the past three (3) years)

50



I declare, as an Economic Operator interested in being assessed for suitability, that the following activities, were undertaken/provided by my organisation (or its representatives) for Asbestos Removal and Disposal :

- Detailed Risk Assessment
- Detailed Plan of Work
- Air Monitoring
- Asbestos Removal and Disposal
- Site Clearance for Re-occupation

Yes ✓

No

51

Value of the project excluding VAT

Note: this is only to include the value of the work directly related to Asbestos Removal and Disposal measures on this Project.

52



The Economic Operator must upload the completed 'Project Verification Form' for the project, by clicking on the folder icon to the right.



The 'Project Verification Form' is available for download via the 'Access Documents' tab within this Request for Tender on www.etenders.gov.ie.

I confirm I have uploaded a completed 'Project Verification Form' for this project.

Yes ✓

Project-3: Details Minimum Selection Criteria (Pass/Fail)

8 questions to answer

53

Name of the Contracting Authority/Client responsible for this project.

54

Address of the Contracting Authority/Client responsible for this project.